Case 8-20-08049-ast Doc 56-8 Filed 01/18/23 Entered 01/18/23 20:41:44

EXHIBIT H

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FW: Comments Please

From:

Ted Brindamour <tbrindamour@sageci.com>

To:

Paul Parmar <paul@constellationhealthgroup.com>

Date:

Wed, 17 May 2017 16:52:39 -0400

Attachments:

AllRad Direct Diligence Report - 5-18-2017 Draft.pptx (264.09 kB)

Sent from my Windows Phone

From: <u>Ted Brindamour</u> Sent: [5/]17/]2017 2:21 PM

To: Arvind Walia

Subject: Comments Please

Arvind, Please let me know if this is going to meet the needs. I will make changes and complete (as described in presentation) tomorrow AM. I am on Central time, so may be early PM for you.

Best Regards,

Ted Brindamour

Sage Group

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Premier Management Consulting



Innovation in Healthcare Networking

AllRad Direct Due Diligence Findings

Draft Report

May 18, 2017



World HQ: 1715 State Route 35, Suite 111, Middletown, NJ 07748 Phone: (732) 767 0010 Facsimile: (732) 767 0015 www.sageci.com

Chicago Office: 455 East State Parkway, Suite# 203-204, Schaumburg, IL

Phone: (847) 490 3590 Facsimile: (630) 563 1159

Asian HQ: B-42, Seather ER-WALPA 0689891301, INDIA

Phone: 011-91-120-3088262 Facsimile: 011-91-120-3088266 www.sageci.com



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Objective

To develop a comprehensive understanding of the functionality and technology stack for AllRad Direct's Network Management Solution.

- Assess the existing functionality in terms of capability to support the business requirements for a provider network in an Accountable Care Organization.
- Assess the development effort required to eliminate any identified gaps in required functionality
- □ Assess the fit with the existing CHT technology stack
- □ Determine the feasibility of integrating with the existing CHT Healthcare Applications

Information Sources Primary Research Secondary Research Market research reports and publications from key industry associations Publicly available information –company websites, media coverage, industry publications, press clippings, etc.



Product Overview

Network Management Solution Overview

AllRad Direct (AllRad) designed and developed a healthcare network management system which they used for radiology referrals. Their innovative technology took three 25 developers over 4 years to develop and enhance. The company believes that the total cost was between \$6 and \$8 million. company with one service and an innovative software solution.

The network management solution automates the entire referrals process including scheduling patient appointments, patient appointment follow-up including gathering and communicating imaging results. The system automatically communicates the physiological and clinical data required from the radiological provider to ensure the highest quality of service from the referred facility and the quickest and most accurate diagnosis for the patient. Although the focus of the AllRad Direct development effort was radiology referrals, the generic nature of the software allows easy adaptation for other specialties, labs, and physical therapy facilities.





Strategic Fit and Synergies

Strategic Fit and Synergies

CHT's strategic direction is leverage its industry position as a leading RCM provider and IPA operator to move into the far more lucrative business as an ACO. With a technology platform that already includes PM, RCM, and BI, applications; CHT is well positioned to make the transition. In addition to the existing CHT applications an ACO requires a network management system to coordinate care between providers. The AllRad Network Management Solution is a big step in the right direction. While this acquisition will not provide a complete network management solution for a CHT ACO, it will provide a robust starting point, with many of the features required for an ACO. CHT will want to leverage the NYNM network to build a future ACO. Currently the NYNM physicians and practices use many different EHR systems. AllRad's Network Management Solution has been designed to easily integrate with most EHR systems, which means that it will make an ideal interface system between existing CHT applications and ACO participating providers and also out-of-network providers. The AllRad Solution uses the same Microsoft development platform and database as CHT's proprietary Pegasus applications, PARCS and Pegasus BI, which ensures that the same team of technology experts CHT uses for development, support, and enhancement of the existing applications can also be used for the Network Management Solution.





Detailed Assessment

Functionality Assessment

AllRad's Health Network Management Solution delivers the following capabilities to network participants.

- ☐ Referrals
 - Specialists
 - Imaging and Labs
 - o Physical Therapy
 - o Hospitals, Surgery Centers, and Long Term Care Facilities
 - o Pharmacies
- ☐ Patient Scheduling and Pre-Authorization
- ☐ Billing and Follow-up
 - o Insurance both primary and secondary
 - HCFA and EOB features
- Payer Management
 - o Contracts and Fee Schedules
 - Claim Submission
 - o PPO management
- Alerts and Notifications
 - Patients
 - o Providers
- □ Robust Reporting Capabilities



Functionality requires additional enhancements/development



Functionality is not as robust as PARCS and Orion RCM Applications.



BI provides superior functionality, move reports to BI platform..





Detailed Assessment

Functionality Assessment

- Provider Portal
 - o Management and Status Reporting
 - o Schedule Change Management
 - o Payment Tracking and Reporting
- Data Collection and Storage
 - o Patient Demographics
 - o Patient Procedure and Clinical Documentation
 - o Billing and Payment Processing and Reporting
- Automatically Schedules Patient Procedures
 - o Contacts patients via fax, e-mail, mail, and phone
 - o Enables patient call in and real time scheduling with provider
- Patient Portal
 - o Medical History Request and Reporting
 - o Payments and Payment Reporting
 - o Appointment Request and Scheduling/Re-scheduling
 - o Demographic Data and Insurance Coverage Maintenance
- ☐ Automated notifications and reminders of appointments
- ☐ Automated Alerts when schedules are changed





Detailed Assessment

Technology Assessment

The AllRad Health Network Management Solution is built on a Microsoft technology platform which delivers a highly versatile and dynamic architecture to ensure the highest levels of security, compliance, reliability, and performance. The architecture is designed to be a cloud based SaaS solution to support any scalability, performance, and availability requirements. The following are the key components of the architecture:

Components

SQL Server

.NET 4.5

HL7 interfaces

EDI and Secure FTP file transfer and communications

Fully HIPAA compliant





Price Justification Assessment

Initial Price Based on Company Fundamentals and Business Assumptions provided: December 2014

Fundamental Description	2014 – Actual YTD	2014 Forecast	2015	2016
Revenue (forecast)				
Client forecast:				
I m love, fore-asi	gen	eletois	S CO	Molle
Liabilities forecast:				
EBITDA (forecast)				
Business Assumptions				
All liabilities (known and anticipated) were included in liabilities forecast				
2. Client forecast included both expected new clients and expected lost clients.				
3. Forecast accuracy is + or – 5% accurate				
4.			4.6	

Recommendations

The Sage Group has the following recommendations to ensure optimal shareholder value is realized by this acquisition:

By Thursday Noon!

NOTE: Recommendations will include development cost estimates, limited task list with required functionality. Also include picture with how Network Management can fit into CHT application architecture.

